

| Meeting Name | CNO Advisory Council | | | | |
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| Location | Atrium/Microsoft Teams | | Council/Meeting Minutes | | |
| Date | 10/20/2021 | | | | |
| Time | 3:00-5:00 | | | | eadership Structural mpowerment Exemplary rofessional Practice New Knowledge, anovations and parovement Exemplary rofessional Practice New Knowledge, anovations and parovements Exemplary rofessional Practice New Knowledge, anovations and provement Exemplary rofessional Practice New Knowledge, anovations and parovements Transformational eadership Exemplary rofessional Practice New Knowledge, anovations and parovements Transformational eadership Exemplary rofessional Practice Substituting performance Substitu |
| Conducted By | Mary McDermott, MSN, RN, APRN | , NEA-BC | | | |
| Topic/ Facilitator | Discussion | Staff Input & Feedback | Action | | |
| Introductions | Meeting began by welcoming members Happy One Year Magnet® Designation. Next document due October 1, 2024. | | If anyone would like to be a part of Magnet® meetings or contribute to the writing of documents, we would love to have you. We can provide training for how to write a Magnet® story. | ☑ Transformational Leadership ☑ Structural Empowerment ☑ Exemplary Professional Practice ☑ New Knowledge, Innovations and Improvements | ☑ Patient Experience ☑ Quality ☑ Financial Performance |
| Review of the September Meeting Minutes | Minutes Approved. While reviewing the meeting minutes Mary elaborated on the following topics below | | | ☑ Transformational Leadership ☑ Structural Empowerment ☑ Exemplary Professional Practice ☑ New Knowledge, Innovations and Improvements | ☑ Patient |
| Construction and noise | Mary stated that noise continues to be related to the PET CT project, facing on hospital and roof work. | Kathy Calabro, data analyst, stated at Quality & Safety that Phyllis reiterated our need to mitigate the patients unhappiness with the noise by offering ear plugs, We should not chime in with our own complaints. | | □ Transformational Leadership □ Structural Empowerment □ Exemplary Professional Practice □ New Knowledge, Innovations and Improvements | ☐ Patient Experience |



| 2 Center and challenging patient | Mary and Helen Renck, MSN, RN, CJCP, JCC, VP/Patient Safety Officer complimented Michael Palazzo, BSN, RN, clinical nurse, 2 Center for how the staff have gone above and beyond for caring for challenging patient. The nurses were concerned for patient's safety and had room padded, made larger (by removing additional beds) and even order appropriate toys. They also were aware of the patient's non-verbal pain cues due to dental challenges and arranged for dental work to be completed. | Mary thought this may be a great story highlighting the continuum of care in our next Magnet® document. | Mike to share the kudos with 2 Center and also ask for the evidence to be collected from the HER for potential Magnet® story | ☑ Transformational Leadership ☑ Structural Empowerment ☑ Exemplary Professional Practice ☑ New Knowledge, Innovations and Improvements | ✓ People ✓ Patient Experience ✓ Quality ✓ Financial Performance ✓ Operations |
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| ANCC Magnet® Conference | Magnet conference is still in-person and held November 11-14 in Atlanta. Mary, Judy and 8 other nurses are going. A survey was distributed and based on survey responses, 8 nurses were selected. New manual will be shared. Mary and Judy will get to meet the colleagues from UK that they have partnered with in the Magnet for Europe (M4E) program. | | | ☑ Transformational Leadership ☑ Structural Empowerment ☑ Exemplary Professional Practice ☑ New Knowledge, Innovations and Improvements | ☑ People ☑ Patient Experience ☑ Quality ☑ Financial Performance ☑ Operations |
| Federal mandate for every Health Care Worker to get COVID vaccine by 9/27. | In Northwell, 1400 employees did not get vaccinated and are no longer employed. If someone does change their mind and get vaccinated, they have 30 days to come back and will be re-hired in same position. Phelps had to term 25 employees. This is an exceptional difficult situation due to all the open positions. | Helen shared that at present the booster is optional. Erica Cicale, BSN, RN, Outpatient Behavioral Health- Continuing Day Treatment (CDT), shared her concern with her open positions. | On October 21, Mary and Nancy Fox, MS, RN, NEA-BC, NPD-BC, CNML, Director, Clinical & Professional Development are participating in a Recruiting Campaign. Mary, Nancy, and 2 Nurses will be holding a 2 hour zoom meeting to spark recruitment. HR will also be joining. There is a referral bonus - if you know someone who can fill open positions. | ☑ Transformational Leadership ☑ Structural Empowerment ☑ Exemplary Professional Practice ☑ New Knowledge, Innovations and Improvements | ☑ People ☑ Patient Experience ☑ Quality ☑ Financial Performance ☑ Operations |



Helen shared we submitted our

Preparing for

| Preparing for | Helen shared we submitted our | Kathy posted the Final | Helen asked that everyone practice | □ Transformational Leadership | ☑ People |
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| Joint Commission | required document to Joint Commission at the end of September. We are currently working on a Joint | Phelps Mock Survey Report on nursing website | Hand Hygiene in order to prevent infections. | ✓ Structural Empowerment | ☑ Patient Experience |
| | Commission booklet and tracer tool. | | | ⊠ Exemplary Professional Practice | ☑ Quality☑ Financial |
| | | | | ☑ New Knowledge, Innovations and Improvements | Performance Operations |
| Budget | Operating budget completed and Eileen Egan, JD, BSN, RN, Executive | | If you need items/equipment that cost over 500\$, let your manager know so | ☐ Transformational Leadership | ⊠ People |
| | Director, is currently presenting the budget at Northern Westchester | | they can add to the capital budget. | | □ Patient Experience |
| | Hospital. | | | ☑ ExemplaryProfessional Practice | ☑ Quality☑ Financial |
| | Capital budge up next. | | | New Knowledge, Innovations and Improvements Improvem | Performance Operations |
| New Topics: | I | | | Improvements | |
| Nursing Website - how to access | The Phelps Intranet page now links to the Norwell Intranet page so the quick | | .Please share with your unit you can always save as a favorite and have one | ☑ Transformational Leadership | ⊠ People |
| presented by Kathy Calabro | link to the nursing website is not there. | | click to the nursing website | | ☑ Patient Experience |
| | From the Northwell Site click on: 1. Hospitals | | | ☑ ExemplaryProfessional Practice | ☑ Quality☑ Financial |
| | 2. Phelps3. Resources4. Nursing Website | | | ☑ New Knowledge, Innovations and Improvements | Performance ☑ Operations |
| 2021 NDNQI RN Survey | Kathy shared that our overall response rate was 61%, just slightly | | Pizza party for units that reach 100% compliance to be scheduled. | □ Transformational Leadership | ⊠ People |
| Summary presented by | below the NDNQI Avg. Response rate of 63% | | Nov 15 RN Survey results back from | | □ Patient Experience |
| Kathy Calabro | Kathy shared that even though the response rate is lower than in the past | | NDNQI and Kathy will complete analysis. | ☑ ExemplaryProfessional Practice | ✓ Quality✓ Financial |
| | we still have a majority of the RNs. Kathy also acknowledged that this was a difficult time to survey based | | Will need the RNs to participate in brainstorming action plans for opportunities they identify as | ☑ New Knowledge, Innovations and Improvements | Performance Operations |

Helen asked that everyone practice

Kathy posted the Final



| Creation of Clinical Staffing Committee | on the mandate for vaccination and losing employees. In June 2021, Gov. Cuomo signed legislation establishing mandatory staffing committees for NY hospitals. Mary is still reading up on it and working on a plan. A committee will be formed with equal number of | Kathy found the following link for more details: https://www.littler.com/publication-press/publication/new-york-governor-signs- | important.to improving their practice environment. Please participate in the survey monkey which we be distributed shortly. You will be able to nominate yourself if interested or someone else. If you are concerned and vocal about staffing you would be a great candidate. | ☑ Transformational Leadership ☑ Structural Empowerment | ✓ People ✓ Patient Experience |
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| | leadership as clinical staff. The Leadership will be: Mary, Richard Mellor, James McCullagh, Eileen Egan, and 3 other leaders. The committee will meet quarterly and review staffing matrix and plan for both RNs and PCAs. Charter with terms will be created | legislation-establishing- mandatory-staffing | | ☑ Exemplary Professional Practice ☑ New Knowledge, Innovations and Improvements | ☑ Quality ☑ Financial Performance ☑ Operations |
| 2022 Medical Benefits | The plan administrator for all Northwell medical plans will change from UnitedHealthcare to Brighton Health Plan Solutions (BHPS) effective Jan. 1, 2022. | Kathy, Mary and Judy Dillworth, PhD, RN, NEA-BC, CCRN-K, FCCM, Director, Magnet, shared they attended the education session and found the presenter to be very informative and helpful. | Please attend education sessions. | ☒ Transformational Leadership ☒ Structural Empowerment ☒ Exemplary Professional Practice ☒ New Knowledge, Innovations and Improvements | ✓ People ✓ Patient Experience ✓ Quality ✓ Financial Performance ✓ Operations |



Summary of todays shared governance day

Judy shared highlights of the day as follows:

RRR Council

Great meeting and especially happy Theresa Rocco was able to join.

New Knowledge & Innovation:
Catalina Chistol, BSN, RN, clinical nurse, 2 North along with 2 other nurses from nurse residency program had abstract accepted and brought draft of poster to council for review and input.

Professional Practice & Development (PPD):

First time we ever had to cancel - not enough representation.

Kathy shared the "rumor" that the

Kathy shared the "rumor" that the career ladder is going away.

Quality & Safety:

Alex Xelas, MSN, RN, CIC, Director Infection Prevention and Control, created a Jeopardy game to make learning a little more fun/interactive.

Judy requested from Mary if the meeting minutes template could be modified and remove last 2 columns: "Magnet Components" and Strategic Plan Indicator"

Kathy mentioned that since we now have transcription from Microsoft Teams, could administrator help with creating meeting minutes?

RRR council - Mary just wanted to let everyone know we are not alone in the struggle to fill positions. Northwell typically has 2500 open recs/month and we now have 5500 open recs. We are trying our best and using flex staff when needed. Just recently had a successful PCA Recruitment Day, with 5-6 offers. Clearance can take up to 3 weeks so just adds to delay. Nancy Fox attended the

RRR council where they discussed feasibility of increasing orientation times. Nancy sent a monthly orientation schedule from 2018-present to the RRR council members who will review.

PPD council:

Mary said the career ladder is not going away. Mary and Nancy are currently looking at the Northwell Career Ladder which we will be adopting sometime in 2022. Nancy shared the Northwell Career Ladder is more concrete some RNs may like more.

Please reference Judy's summary in the October Nursing News for more detailed information.

Judy to send out email to PPD council members to ask why they could not attend.

Judy to write statement for nursing news to "squash" the rumor that career ladder is being eliminated.

Mary to ask Rosendy to modify the meeting minutes template.

Mary to ask Pam Lipperman if volunteers can help with creating meeting minutes from transcription.

- ☐ Transformational Leadership
- ☑ ExemplaryProfessional Practice
- ☒ New Knowledge, Innovations and Improvements

- □ People
- □ Patient Experience
- □ Quality
- ⊠ Financial Performance
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| | | Mary agreed the columns in the meeting minute's template can be removed. | | | |
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| Unit Uյ | pdates | | | | |
| Unit Updates 2 North/5 North | Jade Santiago, BSN, RN, clinical nurse, 2 North shared that 2 North and 5 North are focused on the telesitter program and whether there is a correlation with reduction in falls. Encouraging the "back to basics" on the floor and using bedside shift report. | | Kathy to send Jade report with Unit level Fall rate and telesitter utilization. | ☒ Transformational Leadership ☒ Structural Empowerment ☒ Exemplary Professional Practice ☒ New Knowledge, Innovations and Improvements | ☑ People ☑ Patient Experience ☑ Quality ☑ Financial Performance ☑ Operations |
| Unit Updates 2 Center | Michael Palazzo, BSN, RN, clinical nurse, 2 Center shared that they are close to finalizing the medication education brochure. They expect to roll out on November 1. The nurses also realize the importance of bedside shift report and trying to complete. Charge nurse is going into rooms to make sure white boards are updated. Mike also suggested that the nurse managers switch the nurses and the councils in order to change things up on the committees. | Mary and Helen were both very happy to hear of focus on bedside shift report. | Please encourage the 2 center nurses to use the computers at the bedside. | ☑ Transformational Leadership ☑ Structural Empowerment ☑ Exemplary Professional Practice ☑ New Knowledge, Innovations and Improvements | ☑ People ☑ Patient Experience ☑ Quality ☑ Financial Performance ☑ Operations |